

# CONSTITUTION OF

## Liberty Foundation Australia Limited



**A company limited by guarantee  
operating as a not-for-profit**

**ABN: 24629494220**

**ACN: 629494220**

Last updated 1 May 2025

## **Preliminary**

### **1. Name of the company**

The name of the company is Liberty Foundation Australia Limited (the company).

### **2. Type of company**

The company is a not-for-profit public company limited by guarantee which is established to be, and to continue as, a charity.

### **3. Limited liability of members**

The liability of members is limited to the amount of the guarantee in clause 4.

### **4. The guarantee**

Each member must contribute an amount not more than \$5 (the guarantee) to the property of the company if the company is wound up while the member is a member, or within 12 months after they stop being a member, and this contribution is required to pay for the:

- (a) debts and liabilities of the company incurred before the member stopped being a member, or
- (b) costs of winding up.

### **5. Definitions**

In this constitution, words and phrases have the meaning set out in clauses 72 and 74.

## **Charitable purposes and powers**

### **6. Object**

The company's object is to pursue the following charitable purpose(s):

- (a) Facilitate the release and transfer of ownership of animals from research establishments to the company, in order that they may live out the course of their natural lives free from research, scientific experimentation and farming.

Research establishments may include universities, government departments or agencies, private companies, charitable and educational organisations, and/or any other enterprise that involves animals in research, scientific, experimental, study or investigative activities.

- (b) Provide rehabilitation and rehoming for abovementioned animals, which includes:
  - i. the establishment of accommodation for the animals operated by the company; and

- ii. development of relationships with a network of existing animal sanctuaries/shelters which meet requirements for providing temporary sanctuary or permanent rehoming of the animals as determined by the company; and
- iii. forming agreements with other parties to transfer ownership through adoption of the animals, according to requirements determined by the company.

(c) To further the Liberty Project that aims to create and operate an industry-led and -funded initiative to establish centralised rehoming and rehabilitation centre/s for animals from research establishments. Industry-led and –funded refers to an agreement and/or partnership with research establishments.

## **7. Powers**

Subject to clause 8, the company has the following powers, which may only be used to carry out its purpose(s) set out in clause 6:

- (a) the powers of an individual, and
- (b) all the powers of a company limited by guarantee under the Corporations Act.

## **8. Not-for-profit**

8.1 The company must not distribute any income or assets directly or indirectly to its members, except as provided in clauses 8.2 and 71.

8.2 Clause 8.1 does not stop the company from doing the following things, provided they are done in good faith:

- (a) pay a member or director, for goods or services they have provided or expenses they have properly incurred at fair and reasonable rates or rates more favourable to the company, or
- (b) make a payment or provide a benefit to an individual, including directors, in carrying out the company's charitable purpose(s).

## **9. Amending the constitution**

9.1 Subject to clause 9.2, the members may amend this constitution by passing a special resolution.

9.2 The members must not pass a special resolution that amends this constitution if passing it causes the company to no longer be a charity.

## **Members**

### **10. Membership and register of members**

10.1 The members of the company are:

- (a) initial members, and

(b) any other person that the directors allow to be a member, in accordance with this constitution.

10.2 The company must establish and maintain a register of members. The register of members must be kept by the secretary and must contain:

(a) for each current member:

- (i) name
- (ii) address
- (iii) any alternative address nominated by the member for the service of notices
- (iv) email address
- (v) phone number, and
- (vi) date the member was entered on to the register.

(b) for each person who stopped being a member in the last seven years:

- (i) name
- (ii) address
- (iii) any alternative address nominated by the member for the service of notices
- (iv) email address
- (v) phone number, and
- (vi) dates the membership started and ended.

10.3 Information that is accessed from the register of members must only be used in a manner relevant to the interests or rights of members.

## **11. Who can be a member**

11.1 A person who supports the purposes of the company is eligible to apply to be a member of the company under clause 12.

11.2 In this clause, 'person' means an individual, a company or other incorporated body and/or a society or association (whether incorporated or not) with 10 or more members.

## **12. How to apply to become a member**

12.1 A person (as defined in clause 11.2) may apply to become a member of the company by submitting to the secretary a completed application in the form by which they must:

- (a) indicate which class of member (as specified in clause 13 below) they are;
- (b) confirm that they understand the conditions of their membership as outlined in the application form;
- (c) that they support the purpose(s) of the company; and
- (d) to comply with the company's constitution, including paying the guarantee under clause 4 if required.

12.2 No person (as defined in clause 11.2) shall be admitted to membership within the period one month prior to an annual general meeting.

### **13. Classes of members**

13.1 There shall be three classes of members:

- (a) individual members;
- (b) member societies, being members which:
  - (i) are a society, body with 10 or more members; and
  - (ii) have as their primary purpose the support of animals being rehomed from research establishments or developing capacity for rehoming of animals from research establishments.
- (c) associate members, being members which:
  - (i) are a body that is either incorporated or unincorporated;
  - (ii) support the purposes of the company but do not have as their primary aim or object the support of animals being rehomed from research establishments or developing capacity for rehoming of animals from research establishments.

13.2 Individual members and member societies have voting rights. Such members can attend any general meeting, however, are not entitled to vote until they have at least 12 months continuous membership as at the date of the meeting. Associate members do not have voting rights.

13.3 Notwithstanding clause 10.1(b), the number of associate members of the company shall not exceed one quarter of the total number of members at any one time.

### **14. Directors decide whether to approve membership**

14.1 The directors must consider an application for membership within a reasonable time after the secretary receives the application.

14.2 If the directors approve an application, the secretary must as soon as possible:

- (a) enter the new member on the register of members, and
- (b) write to the applicant to tell them that their application was approved, and the date that their membership started (see clause 15).

14.3 If the directors reject an application, the secretary must write to the applicant as soon as possible to tell them that their application has been rejected, but does not have to give reasons.

14.4 For the avoidance of doubt, the directors may approve an application even if the application does not state the matters listed in clauses 12.1(b), (c) and (d). In that case, by applying to be a member, the applicant agrees to those three matters.

### **15. When a person becomes a member**

Other than initial members, an applicant will become a member when they are entered on the register of members.

## **16. When a person stops being a member**

A person immediately stops being a member if they:

- (a) die (in the case of an individual member);
- (b) are wound up or otherwise dissolved or deregistered (in the case of a member society or associated member);
- (c) resign, by writing to the secretary;
- (d) are expelled under clause 19; or
- (e) have not responded within three months to a written request from the secretary that they confirm in writing that they want to remain a member.

## **17. Membership renewal**

17.1 The annual membership fee shall be determined by the Board and shall become due on the 1 April each year. Members joining from 1 January will remain financial until 1 April the following year. Memberships not renewed by 30 June will lapse. However, if The Board may be able to provide pro rata membership fees at the time of becoming a Member as the technology and resources become available.

17.2 The Board may determine that a different membership fee be paid by all or any of the classes of members.

17.3 The membership fee shall be paid upon application for membership and thereafter annually (see clause 17.1).

17.4 If an application for membership is rejected by the directors, then the membership fee shall be returned to the applicant less any reasonable amount deducted by the directors to cover the administration cost of processing the application.

17.5 Members will not be entitled to vote if they have not paid an outstanding membership fee.

## **Dispute resolution and disciplinary procedures**

### **18. Dispute resolution**

18.1 The dispute resolution procedure in this clause applies to disputes (disagreements) under this constitution between a member or director and:

- (a) one or more members
- (b) one or more directors, or
- (c) the company.

18.2 A member must not start a dispute resolution procedure in relation to a matter which is the subject of a disciplinary procedure under clause 19 until the disciplinary procedure is completed.

18.3 Those involved in the dispute must try to resolve it between themselves within 14 days of knowing about it.

18.4 If those involved in the dispute do not resolve it under clause 18.3, they must within 10 days:

- (a) tell the directors about the dispute in writing
- (b) agree or request that a mediator be appointed, and
- (c) attempt in good faith to settle the dispute by mediation.

18.5 The mediator must:

- (a) be chosen by agreement of those involved, or
- (b) where those involved do not agree:
  - (i) for disputes between members, a person chosen by the directors, or
  - (ii) for other disputes, a person chosen by either the Commissioner of the Australian Charities and Not-for-profits Commission or the president of the law institute or society in the state or territory in which the company has its registered office.

18.6 A mediator chosen by the directors under clause 18.5(b) (18.5(b)(i)):

- (a) may be a member or former member of the company
- (b) must not have a personal interest in the dispute, and
- (c) must not be biased towards or against anyone involved in the dispute.

18.7 When conducting the mediation, the mediator must:

- (a) allow those involved a reasonable chance to be heard
- (b) allow those involved a reasonable chance to review any written statements
- (c) ensure that those involved are given natural justice, and
- (d) not make a decision on the dispute.

18.8 To avoid there being any doubt, disputes are only to be resolved under this clause 18 (and resolution of a dispute should not be sought from the directors, chief executive officer or any other employee of the company).

## **19. Disciplining members**

19.1 In accordance with this clause, the directors may resolve to warn, suspend or expel a member from the company if the directors consider that:

- (a) the member has breached this constitution, or
- (b) the member's behaviour is causing, has caused, or is likely to cause harm to the company.

19.2 At least 14 days before the directors' meeting at which a resolution under clause 19.1 will be considered, the secretary must notify the member in writing:

- (a) that the directors are considering a resolution to warn, suspend or expel the member

(b) that this resolution will be considered at a directors' meeting and the date of that meeting

(c) what the member is said to have done or not done

(d) the nature of the resolution that has been proposed, and

(e) that the member may provide an explanation to the directors, and details of how to do so.

19.3 Before the directors pass any resolution under clause 19.1, the member must be given a chance to explain or defend themselves by:

(a) sending the directors a written explanation before that directors' meeting, and/or

(b) speaking at the meeting.

19.4 After considering any explanation under clause 19.3, the directors may:

(a) take no further action

(b) warn the member

(c) suspend the member's rights as a member for a period of no more than 12 months

(d) expel the member

(e) refer the decision to an unbiased, independent person on conditions that the directors consider appropriate (however, the person can only make a decision that the directors could have made under this clause), or

(f) require the matter to be determined at a general meeting.

19.5 The directors cannot fine a member.

19.6 The secretary must give written notice to the member of the decision under clause 19.4 as soon as possible.

19.7 Disciplinary procedures must be completed as soon as reasonably practical.

19.8 There will be no liability for any loss or injury suffered by the member as a result of any decision made in good faith under this clause.

## **General meetings of members**

### **20. General meetings called by directors**

20.1 The directors may call a general meeting.

20.2 If members with at least 30% of the votes that may be cast at a general meeting make a written request to the company for a general meeting to be held, the directors must:

(a) within 21 days of the members' request, give all members notice of a general meeting, and

(b) hold the general meeting within two months of the members' request.

20.3 The percentage of votes that members have (in clause 20.2) is to be worked out as at midnight before the members request the meeting.



20.4 The members who make the request for a general meeting must:

- (a) state in the request any resolution to be proposed at the meeting
- (b) sign the request, and
- (c) give the request to the company.

20.5 Separate copies of a document setting out the request may be signed by members if the wording of the request is the same in each copy.

## **21. General meetings called by members**

21.1 If the directors do not call the meeting within 21 days of being requested under clause 20.2, 50% or more of the members who made the request may call and arrange to hold a general meeting.

21.2 To call and hold a meeting under clause 21.1 the members must:

- (a) as far as possible, follow the procedures for general meetings set out in this constitution
- (b) call the meeting using the list of members on the company's member register, which the company must provide to the members making the request at no cost, and
- (c) hold the general meeting within three months after the request was given to the company.

## **22. Annual general meeting**

22.1 A general meeting, called the annual general meeting, must be held:

- (a) within 18 months after registration of the company, and
- (b) after the first annual general meeting, at least once in every calendar year.

22.2 Even if these items are not set out in the notice of meeting, the business of an annual general meeting may include:

- (a) a review of the company's activities
- (b) a review of the company's finances
- (c) any auditor's report
- (d) the election of directors, and
- (e) the appointment and payment of auditors, if any.

22.3 Before or at the annual general meeting, the directors must give information to the members on the company's activities and finances during the period since the last annual general meeting.

22.4 The chairperson of the annual general meeting must give members as a whole a reasonable opportunity at the meeting to ask questions or make comments about the management of the company.

## **23. Notice of general meetings**

23.1 Notice of a general meeting must be given to:

- (a) each member entitled to vote at the meeting
- (b) each director, and
- (c) the auditor (if any).

23.2 Notice of a general meeting must be provided in writing at least 21 days before the meeting.

23.3 Subject to clause 23.4, notice of a meeting may be provided less than 21 days before the meeting if:

- (a) for an annual general meeting, all the members entitled to attend and vote at the annual general meeting agree beforehand, or
- (b) for any other general meeting, members with at least 95% of the votes that may be cast at the meeting agree beforehand.

23.4 Notice of a meeting cannot be provided less than 21 days before the meeting if a resolution will be moved to:

- (a) remove a director
- (b) appoint a director in order to replace a director who was removed, or
- (c) remove an auditor.

23.5 Notice of a general meeting must include:

- (a) the place, date and time for the meeting (and if the meeting is to be held in two or more places, the technology that will be used to facilitate this)
- (b) the general nature of the meeting's business
- (c) if applicable, that a special resolution is to be proposed and the words of the proposed resolution
- (d) a statement that members have the right to appoint proxies and that, if a member appoints a proxy:
  - (i) the proxy does not need to be a member of the company
  - (ii) the proxy form must be delivered to the company at its registered address or the address (including an electronic address) specified in the notice of the meeting, and
  - (iii) the proxy form must be delivered to the company at least 48 hours before the meeting.

23.6 If a general meeting is adjourned (put off) for one month or more, the members must be given new notice of the resumed meeting.

## **24. Quorum at general meetings**

24.1 For a general meeting to be held, at least three members entitled to vote (a quorum) must be present (in person, by proxy or by representative) for the whole meeting. When determining whether a quorum is present, a person may be counted more than once if that person is a representative or proxy of more than one member.

24.2 No business may be conducted at a general meeting if a quorum is not present.

24.3 If there is no quorum present within 30 minutes after the starting time stated in the notice of general meeting, the general meeting is adjourned to the date, time and place that the chairperson specifies. If the chairperson does not specify one or more of those things, the meeting is adjourned to:

- (a) if the date is not specified – the same day in the next week
- (b) if the time is not specified – the same time, and
- (c) if the place is not specified – the same place.

24.4 If no quorum is present at the resumed meeting within 30 minutes after the starting time set for that meeting, the meeting is cancelled.

## **25. Auditor's right to attend meetings**

25.1 The auditor (if any) is entitled to attend any general meeting and to be heard by the members on any part of the business of the meeting that concerns the auditor in the capacity of auditor.

25.2 The company must give the auditor (if any) any communications relating to the general meeting that a member of the company is entitled to receive.

## **26. Representatives of members**

26.1 A member society may appoint as a representative:

- (a) one individual to represent the member society at meetings and to sign circular resolutions under clause 33, and
- (b) the same individual or another individual for the purpose of being appointed or elected as a director.

26.2 The appointment of a representative by a member society must:

- (a) be in writing
- (b) include the name of the representative
- (c) be signed on behalf of the member society, and
- (d) be given to the company or, for representation at a meeting, be given to the chairperson before the meeting starts.

26.3 A representative has all the rights of a member society relevant to the purposes of the appointment as a representative.

26.4 The appointment may be standing (ongoing).

## **27. Using technology to hold meetings**

27.1 The company may hold a general meeting at two or more venues using any technology that gives the members as a whole a reasonable opportunity to participate, including to hear and be heard.

27.2 Anyone using this technology is taken to be present in person at the meeting.

## **28. Chairperson for general meetings**

28.1 The elected chairperson is entitled to chair general meetings.

28.2 The members present and entitled to vote at a general meeting may choose a director or member to be the chairperson for that meeting if:

- (a) there is no elected chairperson, or
- (b) the elected chairperson is not present within 30 minutes after the starting time set for the meeting, or
- (c) the elected chairperson is present but says they do not wish to act as chairperson of the meeting.

## **29. Role of the chairperson**

29.1 The chairperson is responsible for the conduct of the general meeting, and for this purpose must give members a reasonable opportunity to make comments and ask questions (including to the auditor (if any)).

29.2 The chairperson does have a casting vote.

## **30. Adjournment of meetings**

30.1 If a quorum is present, a general meeting must be adjourned if a majority of members present direct the chairperson to adjourn it.

30.2 Only unfinished business may be dealt with at a meeting resumed after an adjournment.

## **Members' resolutions and statements**

### **31. Members' resolutions and statements**

31.1 Members with at least 30% of the votes that may be cast on a resolution may give:

- (a) written notice to the company of a resolution they propose to move at a general meeting (members' resolution), and/or
- (b) a written request to the company that the company give all of its members a statement about a proposed resolution or any other matter that may properly be considered at a general meeting (members' statement).

31.2 A notice of a members' resolution must set out the wording of the proposed resolution and be signed by the members proposing the resolution.

31.3 A request to distribute a members' statement must set out the statement to be distributed and be signed by the members making the request.

31.4 Separate copies of a document setting out the notice or request may be signed by members if the wording is the same in each copy.

31.5 The percentage of votes that members have (as described in clause 31.1) is to be worked out as at midnight before the request or notice is given to the company.

31.6 If the company has been given notice of a members' resolution under clause 31.1(a), the resolution must be considered at the next general meeting held more than two months after the notice is given.

31.7 This clause does not limit any other right that a member has to propose a resolution at a general meeting.

## **32. Company must give notice of proposed resolution or distribute statement**

32.1 If the company has been given a notice or request under clause 31:

(a) in time to send the notice of proposed members' resolution or a copy of the members' statement to members with a notice of meeting, it must do so at the company's cost, or

(b) too late to send the notice of proposed members' resolution or a copy of the members' statement to members with a notice of meeting, then the members who proposed the resolution or made the request must pay the expenses reasonably incurred by the company in giving members notice of the proposed members' resolution or a copy of the members' statement. However, at a general meeting, the members may pass a resolution that the company will pay these expenses.

32.2 The company does not need to send the notice of proposed members' resolution or a copy of the members' statement to members if:

(a) it is more than 1,000 words long

(b) the directors consider it may be defamatory

(c) clause 32.1(b) applies, and the members who proposed the resolution or made the request have not paid the company enough money to cover the cost of sending the notice of the proposed members' resolution or a copy of the members' statement to members, or

(d) in the case of a proposed members' resolution, the resolution does not relate to a matter that may be properly considered at a general meeting or is otherwise not a valid resolution able to be put to the members.

## **33. Circular resolutions of members**

33.1 Subject to clause 33.3, the directors may put a resolution to the members to pass a resolution without a general meeting being held (a circular resolution).

33.2 The directors must notify the auditor (if any) as soon as possible that a circular resolution has or will be put to members, and set out the wording of the resolution.

33.3 Circular resolutions cannot be used:

(a) for a resolution to remove an auditor, appoint a director or remove a director

(b) for passing a special resolution, or

(c) where the Corporations Act or this constitution requires a meeting to be held.

33.4 A circular resolution is passed if all the members entitled to vote on the resolution sign or agree to the circular resolution, in the manner set out in clause 33.5 or clause 33.6.

33.5 Members may sign:

- (a) a single document setting out the circular resolution and containing a statement that they agree to the resolution, or
- (b) separate copies of that document, as long as the wording is the same in each copy.

33.6 The company may send a circular resolution by email to members and members may agree by sending a reply email to that effect, including the text of the resolution in their reply.

## **Voting at general meetings**

### **34. How many votes a member has**

34.1 A member society with:

- (a) 500 or more members will have two votes, and
- (b) between 10 and 499 members will have one vote.

34.2 Each individual member has one vote.

34.3 Associate members have no votes as they do not have the right to vote.

### **35. Challenge to member's right to vote**

35.1 A member or the chairperson may only challenge a person's right to vote at a general meeting at that meeting.

35.2 If a challenge is made under clause 35.1, the chairperson must decide whether or not the person may vote. The chairperson's decision is final.

### **36. How voting is carried out**

36.1 Voting must be conducted and decided by:

- (a) a show of hands
- (b) a vote in writing, or
- (c) another method chosen by the chairperson that is fair and reasonable in the circumstances.

36.2 Before a vote is taken, the chairperson must state whether any proxy votes have been received and, if so, how the proxy votes will be cast.

36.3 On a show of hands, the chairperson's decision is conclusive evidence of the result of the vote.

36.4 The chairperson and the meeting minutes do not need to state the number or proportion of the votes recorded in favour or against on a show of hands.

### **37. When and how a vote in writing must be held**

37.1 A vote in writing may be demanded on any resolution instead of or after a vote by a show of hands by:

- (a) at least five members present
- (b) members present with at least 30% of the votes that may be passed on the resolution on the vote in writing (worked out as at the midnight before the vote in writing is demanded), or
- (c) the chairperson.

37.2 A vote in writing must be taken when and how the chairperson directs, unless clause 37.3 applies.

37.3 A vote in writing must be held immediately if it is demanded under clause 37.1:

- (a) for the election of a chairperson under clause 28.2, or
- (b) to decide whether to adjourn the meeting.

37.4 A demand for a vote in writing may be withdrawn.

### **38. Appointment of proxy**

38.1 A member may appoint a proxy to attend and vote at a general meeting on their behalf. A proxy can represent no more than four members.

38.2 A proxy does not need to be a member.

38.3 A proxy appointed to attend and vote for a member has the same rights as the member to:

- (a) speak at the meeting
- (b) vote in a vote by a show of hands
- (c) vote in a vote in writing (but only to the extent allowed by the appointment), and
- (d) join in to demand a vote in writing under clause 37.1.

38.4 An appointment of proxy (proxy form) must be signed by the member appointing the proxy and must contain:

- (a) the member's name and address
- (b) the company's name
- (c) the proxy's name or the name of the office held by the proxy, and
- (d) the meeting(s) at which the appointment may be used.

38.5 A proxy appointment may be standing (ongoing).

38.6 Proxy forms must be received by the company at the address stated in the notice under clause 23.5(d) or at the company's registered address at least 48 hours before a meeting.

38.7 A proxy does not have the authority to speak and vote for a member at a meeting while the member is at the meeting.

38.8 Unless the company receives written notice before the start or resumption of a general meeting at which a proxy votes, a vote cast by the proxy is valid even if, before the proxy votes, the appointing member:

- (a) dies
- (b) is mentally incapacitated
- (c) revokes the proxy's appointment, or
- (d) revokes the authority of a representative or agent who appointed the proxy.

38.9 A proxy appointment may specify the way the proxy must vote on a particular resolution.

### **39. Voting by proxy**

39.1 When a vote is held, a proxy:

- (a) does not need to vote, unless the proxy appointment specifies the way they must vote
- (b) if the way they must vote is specified on the proxy form, must vote that way, and
- (c) if the proxy is also a member or holds more than one proxy, may cast the votes held in different ways.

## **Directors**

### **40. Number of directors**

40.1 The company must have at least three directors.

### **41. Election and appointment of directors**

41.1 The initial directors are the people who have agreed to act as directors and who are named as proposed directors in the application for registration of the company.

41.2 Apart from the initial directors and directors appointed under clause 41.5, the members may elect a director by a resolution passed in a general meeting.

41.3 Each of the directors must be appointed or elected by a separate resolution, unless:

- (a) the members present have first passed a resolution that the appointments may be voted on together, and
- (b) no votes were cast against that resolution.

41.4 A person is eligible for election as a director of the company if they:

- (a) are a member of the company, or a representative of a member of the company (appointed under clause 26) for more than three years consecutively at the time they apply to be elected as a director,
- (b) are nominated by two members or representatives of members entitled to vote (unless the person was previously elected as a director at a general meeting and has been a director since that meeting),



- (c) give the company their signed consent to act as a director of the company, and
- (d) are not ineligible to be a director under the Corporations Act or the ACNC Act.

41.5 The directors may appoint a person as a director to fill a casual vacancy or as an additional director if that person:

- (a) is a member of the company, or a representative of a member of the company (appointed under clause 26)
- (b) gives the company their signed consent to act as a director of the company, and
- (c) is not ineligible to be a director under the Corporations Act or the ACNC Act.

41.6 If the number of directors is reduced to fewer than three or is less than the number required for a quorum, the continuing directors may act for the purpose of increasing the number of directors to three (or higher if required for a quorum) or calling a general meeting, but for no other purpose.

## **42. Election of chairperson**

The directors must elect a director as the company's elected chairperson.

## **43. Term of office**

43.1 Other than a director appointed under clause 41.5, a director's term of office starts at the end of the general meeting at which they are elected and ends at the end of the general meeting at which they retire.

43.2 Each director must retire at least once every three years.

43.3 A director who retires under clause 43.2 may nominate for election or re-election.

43.4 REMOVED

## **44. When a director stops being a director**

A director stops being a director if they:

- (a) give written notice of resignation as a director to the company
- (b) die
- (c) are removed as a director by a resolution of the members
- (d) stop being a member of the company
- (e) are a representative of a member, and that member stops being a member
- (f) are a representative of a member, and the member notifies the company that the representative is no longer a representative
- (g) are absent for two consecutive directors' meetings without approval from the directors, or
- (h) become ineligible to be a director of the company under the Corporations Act or the ACNC Act.

## **Powers of directors**

### **45. Powers of directors**

45.1 The directors are responsible for managing and directing the activities of the company to achieve the purposes set out in clause 6.

45.2 The directors may use all the powers of the company except for powers that, under the Corporations Act or this constitution, may only be used by members.

45.3 The directors must decide on the responsible financial management of the company including:

- (a) any suitable written delegations of power under clause 46, and
- (b) how money will be managed, such as how electronic transfers, negotiable instruments or cheques must be authorised and signed or otherwise approved.

45.4 The directors cannot remove a director or auditor. Directors and auditors may only be removed by a members' resolution at a general meeting.

### **46. Delegation of directors' powers**

46.1 The directors may delegate any of their powers and functions to a committee, a director, an employee of the company (such as a chief executive officer) or any other person, as they consider appropriate.

46.2 The delegation must be recorded in the company's minute book.

### **47. Payments to directors**

47.1 The company must not pay fees to a director for acting as a director.

47.2 The company may:

- (a) pay a director for work they do for the company, other than as a director, if the amount is no more than a reasonable fee for the work done, or
- (b) reimburse a director for expenses properly incurred by the director in connection with the affairs of the company.

47.3 Any payment made under clause 47.2 must be approved by the directors.

47.4 The company may pay premiums for insurance indemnifying directors, as allowed for by law (including the Corporations Act) and this constitution.

### **48. Execution of documents**

The company may execute a document without using a common seal if the document is signed by:

- (a) two directors of the company, or
- (b) a director and the secretary.

## **Duties of directors**

### **49. Duties of directors**

The directors must comply with their duties as directors under legislation and common law (judge-made law), and with the duties described in governance standard 5 of the regulations made under the ACNC Act which are:

- (a) to exercise their powers and discharge their duties with the degree of care and diligence that a reasonable individual would exercise if they were a director of the company
- (b) to act in good faith in the best interests of the company and to further the charitable purpose(s) of the company set out in clause 6
- (c) not to misuse their position as a director
- (d) not to misuse information they gain in their role as a director
- (e) to disclose any perceived or actual material conflicts of interest in the manner set out in clause 50
- (f) to ensure that the financial affairs of the company are managed responsibly, and
- (g) not to allow the company to operate while it is insolvent.

### **50. Conflicts of interest**

50.1 A director must disclose the nature and extent of any actual or perceived material conflict of interest in a matter that is being considered at a meeting of directors (or that is proposed in a circular resolution):

- (a) to the other directors, or
- (b) if all of the directors have the same conflict of interest, to the members at the next general meeting, or at an earlier time if reasonable to do so.

50.2 The disclosure of a conflict of interest by a director must be recorded in the minutes of the meeting.

50.3 Each director who has a material personal interest in a matter that is being considered at a meeting of directors (or that is proposed in a circular resolution) must not, except as provided under clauses 50.4:

- (a) be present at the meeting while the matter is being discussed, or
- (b) vote on the matter.

50.4 A director may still be present and vote if:

- (a) their interest arises because they are a member of the company, and the other members have the same interest
- (b) their interest relates to an insurance contract that insures, or would insure, the director against liabilities that the director incurs as a director of the company (see clause 68)
- (c) their interest relates to a payment by the company under clause 67 (indemnity), or any contract relating to an indemnity that is allowed under the Corporations Act

(d) the Australian Securities and Investments Commission (ASIC) makes an order allowing the director to vote on the matter, or

(e) the directors who do not have a material personal interest in the matter pass a resolution that:

- (i) identifies the director, the nature and extent of the director's interest in the matter and how it relates to the affairs of the company, and
- (ii) says that those directors are satisfied that the interest should not stop the director from voting or being present.

## **Directors' meetings**

### **51. When the directors meet**

The directors may decide how often, where and when they meet.

### **52. Calling directors' meetings**

52.1 A director may call a directors' meeting by giving reasonable notice to all of the other directors.

52.2 A director may give notice in writing or by any other means of communication that has previously been agreed to by all of the directors.

### **53. Chairperson for directors' meetings**

53.1 The elected chairperson is entitled to chair directors' meetings.

53.2 The directors at a directors' meeting may choose a director to be the chairperson for that meeting if the elected chairperson is:

- (a) not present within 30 minutes after the starting time set for the meeting, or
- (b) present but does not want to act as chairperson of the meeting.

### **54. Quorum at directors' meetings**

54.1 Unless the directors determine otherwise, the quorum for a directors' meeting is a majority (more than 50%) of directors.

54.2 A quorum must be present for the whole directors' meeting.

### **55. Using technology to hold directors' meetings**

55.1 The directors may hold their meetings by using any technology (such as video or teleconferencing) that is agreed to by all of the directors.

55.2 The directors' agreement may be a standing (ongoing) one.

55.3 A director may only withdraw their consent within a reasonable period before the meeting.

## **56. Passing directors' resolutions**

A directors' resolution must be passed by a majority of the votes cast by directors present and entitled to vote on the resolution.

## **57. Circular resolutions of directors**

57.1 The directors may pass a circular resolution without a directors' meeting being held.

57.2 A circular resolution is passed if all the directors entitled to vote on the resolution sign or otherwise agree to the resolution in the manner set out in clause 57.3 or clause 57.4.

57.3 Each director may sign:

- (a) a single document setting out the resolution and containing a statement that they agree to the resolution, or
- (b) separate copies of that document, as long as the wording of the resolution is the same in each copy.

57.4 The company may send a circular resolution by email to the directors and the directors may agree to the resolution by sending a reply email to that effect, including the text of the resolution in their reply.

57.5 A circular resolution is passed when the last director signs or otherwise agrees to the resolution in the manner set out in clause 57.3 or clause 57.4.

## **Secretary**

### **58. Appointment and role of secretary**

58.1 The company must have at least one secretary, who may also be a director.

58.2 A secretary must be appointed by the directors (after giving the company their signed consent to act as secretary of the company) and may be removed by the directors.

58.3 The directors must decide the terms and conditions under which the secretary is appointed, including any remuneration.

58.4 The role of the secretary includes:

- (a) maintaining a register of the company's members, and
- (b) maintaining the minutes and other records of general meetings (including notices of meetings), directors' meetings and circular resolutions.

## **Minutes and records**

### **59. Minutes and records**

59.1 The company must, within one month, make and keep the following records:

- (a) minutes of proceedings and resolutions of general meetings
- (b) minutes of circular resolutions of members

- (c) a copy of a notice of each general meeting, and
- (d) a copy of a members' statement distributed to members under clause 32.

59.2 The company must, within one month, make and keep the following records:

- (a) minutes of proceedings and resolutions of directors' meetings (including meetings of any committees), and
- (b) minutes of circular resolutions of directors.

59.3 To allow members to inspect the company's records:

- (a) the company must give a member access to the records set out in clause 59.1, and
- (b) the directors may authorise a member to inspect other records of the company, including records referred to in clause 59.2 and clause 60.1.

59.4 The directors must ensure that minutes of a general meeting or a directors' meeting are signed within a reasonable time after the meeting by:

- (a) the chairperson of the meeting, or
- (b) the chairperson of the next meeting.

59.5 The directors must ensure that minutes of the passing of a circular resolution (of members or directors) are signed by a director within a reasonable time after the resolution is passed.

## **60. Financial and related records**

60.1 The company must make and keep written financial records that:

- (a) correctly record and explain its transactions and financial position and performance, and
- (b) enable true and fair financial statements to be prepared and to be audited.

60.2 The company must also keep written records that correctly record its operations.

60.3 The company must retain its records for at least seven years.

60.4 The directors must take reasonable steps to ensure that the company's records are kept safe.

## **By-laws**

### **61. By-laws**

61.1 The directors may pass a resolution to make by-laws (howsoever named) to give effect to this constitution.

61.2 Members and directors must comply with by-laws as if they were part of this constitution.

## **Notice**

## **62. What is notice**

62.1 Anything written to or from the company under any clause in this constitution is written notice and is subject to clauses 63 to 65, unless specified otherwise.

62.2 Clauses 63 to 65 do not apply to a notice of proxy under clause 38.6.

## **63. Notice to the company**

Written notice or any communication under this constitution may be given to the company, the directors or the secretary by:

- (a) delivering it to the company's registered office
- (b) posting it to the company's registered office or to another address chosen by the company for notice to be provided
- (c) sending it to an email address or other electronic address notified by the company to the members as the company's email address or other electronic address, or

## **64. Notice to members**

64.1 Written notice or any communication under this constitution may be given to a member:

- (a) in person
- (b) by posting it to, or leaving it at the address of the member in the register of members or an alternative address (if any) nominated by the member for service of notices
- (c) sending it to the email or other electronic address nominated by the member as an alternative address for service of notices (if any), or
- (d) if agreed to by the member, by notifying the member at an email or other electronic address nominated by the member, that the notice is available at a specified place or address (including an electronic address).

64.2 If the company does not have an address for the member, the company is not required to give notice in person.

## **65. When notice is taken to be given**

A notice:

- (a) delivered in person, or left at a the recipient's address, is taken to be given on the day it is delivered
- (b) sent by post, is taken to be given on the third day after it is posted with the correct payment of postage costs
- (c) sent by email or other electronic method, is taken to be given on the business day after it is sent, and
- (d) given under clause 64.1(d) is taken to be given on the business day after the notification that the notice is available is sent.

## **Financial year**

### **66. Company's financial year**

The company's financial year is from 1 July to 30 June, unless the directors pass a resolution to change the financial year.

## **Indemnity, insurance and access**

### **67. Indemnity**

67.1 The company indemnifies each officer of the company out of the assets of the company, to the relevant extent, against all losses and liabilities (including costs, expenses and charges) incurred by that person as an officer of the company.

67.2 In this clause, 'officer' means a director or secretary and includes a director or secretary after they have ceased to hold that office.

67.3 In this clause, 'to the relevant extent' means:

(a) to the extent that the company is not precluded by law (including the Corporations Act) from doing so, and

(b) for the amount that the officer is not otherwise entitled to be indemnified and is not actually indemnified by another person (including an insurer under an insurance policy).

67.4 The indemnity is a continuing obligation and is enforceable by an officer even though that person is no longer an officer of the company.

### **68. Insurance**

To the extent permitted by law (including the Corporations Act), and if the directors consider it appropriate, the company may pay or agree to pay a premium for a contract insuring a person who is or has been an officer of the company against any liability incurred by the person as an officer of the company.

### **69. Directors' access to documents**

69.1 A director has a right of access to the financial records of the company at all reasonable times.

69.2 If the directors agree, the company must give a director or former director access to:

(a) certain documents, including documents provided for or available to the directors, and

(b) any other documents referred to in those documents.

## **Winding up**

### **70. Surplus assets not to be distributed to members**



If the company is wound up, any surplus assets must not be distributed to a member or a former member of the company, unless that member or former member is a charity described in clause 71.1.

## **71. Distribution of surplus assets**

71.1 Subject to the Corporations Act and any other applicable Act, and any court order, any surplus assets that remain after the company is wound up must be distributed to one or more charities to which income tax deductible gifts can be made:

(a) with charitable purpose(s) similar to, or inclusive of, the purpose(s) in clause 6, and

(b) which also prohibit the distribution of any surplus assets to its members to at least the same extent as the company.

71.2 The decision as to the charity or charities to be given the surplus assets must be made by a special resolution of members at or before the time of winding up. If the members do not make this decision, the company may apply to the Supreme Court to make this decision.

## **Definitions and interpretation**

### **72. Definitions**

In this constitution:

ACNC Act means the Australian Charities and Not-for-profits Commission Act 2012 (Cth)

company means the company referred to in clause 1

Corporations Act means the Corporations Act 2001 (Cth)

elected chairperson means a person elected by the directors to be the company's chairperson under clause 42

general meeting means a meeting of members and includes the annual general meeting, under clause 22.1

initial member means a person who is named in the application for registration of the company, with their consent, as a proposed member of the company

member present means, in connection with a general meeting, a member present in person, by representative or by proxy at the venue or venues for the meeting

registered charity means a charity that is registered under the ACNC Act

special resolution means a resolution:

i. of which notice has been given under clause 23.5(c), and

ii. that has been passed by at least 75% of the votes cast by members present and entitled to vote on the resolution, and

surplus assets means any assets of the company that remain after paying all debts and other liabilities of the company, including the costs of winding up.

### **73. Reading this constitution with the Corporations Act**

73.1 The replaceable rules set out in the Corporations Act do not apply to the company.

73.2 While the company is a registered charity, the ACNC Act and the Corporations Act override any clauses in this constitution which are inconsistent with those Acts.

73.3 If the company is not a registered charity (even if it remains a charity), the Corporations Act overrides any clause in this constitution which is inconsistent with that Act.

73.4 A word or expression that is defined in the Corporations Act, or used in that Act and covering the same subject, has the same meaning as in this constitution.

### **74. Interpretation**

In this constitution:

- (a) the words 'including', 'for example', or similar expressions mean that there may be more inclusions or examples than those mentioned after that expression, and
- (b) reference to an Act includes every amendment, re-enactment, or replacement of that Act and any subordinate legislation made under that Act (such as regulations).

## **Appendix 1**

### **Conflicts of interest policy and procedures**

#### **Policy Statement**

Liberty Foundation is committed to creating a culture that encourages and supports its responsible persons or Directors to identify and declare conflicts so that they can be managed openly and transparently.

#### **Purpose**

The purpose of this policy is to:

- ☐ Ensure Directors are not improperly influenced by their own interests
- ☐ Build and maintain a professional and ethical organisation
- ☐ Minimise the risk of fraud or corrupt conduct
- ☐ Safeguard community trust and confidence.

#### **Scope**

This policy applies to the management of conflicts of interest and conflicting duties and applies to everyone performing work for the association, including:

- ☐ Contractors and consultants
- ☐ Directors
- ☐ Ongoing, temporary, term, casual and seconded staff

#### **Objectives**

To ensure that:

- ☐ The integrity and objectivity of the association is maintained at all times
- ☐ The right decisions are made, free from conflicting interests wherever possible.

#### **Requirements**

1. Staff, contractors and consultants must:

- ☐ Be aware of their obligation to avoid, where possible, conflicts of interest
- ☐ Assess their personal/professional interests and whether they conflict, or have the potential to conflict, with their duties and responsibilities to the association
- ☐ Discuss actual, potential or perceived conflicts of interest as appropriate with the company's Chairperson
- ☐ Disclose all conflicts of interest and complete a Declaration of Interests form before commencing work with the association

☐ Treat all persons equally and fairly and not show any preference to any individual or organisation.

2. The company's Chairperson must:

☐ Action conflicts of interest reported to them within five working days of receiving the Conflicts of Interest declaration form from their staff, contractors, or Directors, by reporting them to the Directors

☐ Recommend the appropriate course of action for managing the declared conflicts of interest

. Action the decision of the Directors for managing the declared conflicts of interest

☐ Confirm approved management actions are completed and documented

☐ Ensure Directors declare any conflicts of interests arising at the commencement of each Director's meeting

☐ Ensure appropriate action is taken where conflicts are declared during meetings (e.g. exclude members with declared conflicts from relevant discussions)

☐ Note all declarations in meeting minutes.

3. Directors must:

☐ Disclose interests, including positions and pecuniary interests in corporations, partnerships or other businesses that may be relevant to the activities of the Directors by completing a Declaration of Interests form

☐ Disclose full and accurate details of interests or issues when they arise as soon as practicable to the company's Chairperson

☐ Treat all persons equally and fairly and not show any preference to any individual or organisation.

☐ Approve or otherwise determine the recommended course of action for managing conflicts of interest declared by staff or Directors

☐ Investigate and assess any conflicts of interest matters referred to them

## Declaration of Interests Form

Name of Organisation: Liberty Foundation

Insert name here:

Declaration and undertaking

I declare and undertake that:

I am aware that I must exercise my responsibilities as a Director/contractor/staff member of the company in accordance with its constitution and conflicts of interest policy and procedures.

And (select one of the following two options).

1. There is no matter I am aware of concerning my interests\* or any activity in which I am or have been engaged, that may call into question the probity of the company, or give rise to any conflict with my responsibilities as a Director/contractor/staff member of the company.

2. I have the following interests\* in corporations, partnerships, businesses or other organisations that may be relevant to the activities of the company.

Sources of income:

Membership of boards & committees:

Interest & positions in corporations:

Interests & positions in trade unions & professional or business associations:

I will formally advise the Chairperson of the company of any change in circumstances that affects the accuracy of this declaration and undertaking.

Name:

Signature:

Date:

\*A Directors's/contractor's/staff member's interests include those of an associate or close relative.

Noted by company Chairperson

Name:

Signature:

Date:

Privacy: Information collected will not be given to any other third party except where required by law. All information provided will be held by the Chairperson of the company.

## **Conflicts of interest declaration form**

This form is used by staff/contractors/ Directors to declare conflicts of interest on a case-by-case basis.

Declarer:

Association with the company:

1. Do you have a conflict to declare?

Yes (Go to Question 3)

No (Go to Question 2)

2. Why are you making the declaration?

I am completing this form due to my involvement in... [insert details]

I am of the view that I have no conflict to declare.

(Once the box above is complete skip to the declaration section at the end of the form)

3. Is the Conflict related to:

Financial

Non-Financial

Duty

4. What type is it?

Actual

Perceived

Potential

6. Please describe the conflict.

7. Please detail the management action that is being taken in regards to this risk.

#### Declaration

I have not withheld any relevant information and declare the following:

1. I have read and understood the company's *Conflicts of interest policy and procedures*
2. The information provided in this declaration form is, to the best of my knowledge, true at the time of disclosure.

I will formally advise the Chairperson of the company of any change in circumstances that affects the accuracy of this declaration and undertaking.

Name:

Signature:

Date:

Noted by company Chairperson

Name:

Signature:

Date:

Privacy: Information collected will not be given to any other third party except where required by law. All information provided will be held by the Chairperson of the company.